

MINUTES

April 24, 2019

University of Nebraska – Lincoln Academic Planning Committee

Members Present: Bender, Bloom, Gay, Hachtmann, Hibberd, Johnson, O'Connor, Plowman, Purcell, Purdum, Ratcliff, Smith, Sollars, Tschetter, Wilhelm, Zeleny

Members Absent: Boehm, Geisinger, Clarke, Hibberd, Hinchman

Others Attending: Dean Jones, CEHS; Brooke Hay, Facilities Management & Planning

Note: These are not verbatim minutes. They are a summary of the discussions at the Academic Planning Committee meeting as corrected by those participating.

1.0 Call

Bender called the meeting to order at 3:02 p.m.

2.0 Recognition of Outgoing APC Members

Bender recognized and thanked outgoing APC members Ken Bloom, Mark Hinchman, and Patty Sollars for their service on the Committee. He welcomed new member Frauke Hachtmann from Journalism and noted that Bloom has been re-elected.

3.0 Approval of April 10, 2019 Minutes

Ratcliff moved for approval of the minutes. Zeleny seconded the motion. Motion approved by the APC.

4.0 Proposal for Graduate Certificate in Social Justice and Diversity in Education

Sollars stated that the new proposal that has been submitted addresses the concerns that were raised when it was previously submitted several years ago, and the proposers assured her that non-degree seeking people are welcome to take courses being offered in the program. She moved that the proposal be approved. Purcell seconded the motion.

Discussion followed regarding the need to state in the proposal that non-degree seeking students can take courses in the program and correct Section 4 to reflect this change; and to either include courses on social justice in the program or provide an explanation of why social justice should remain in the title of the program. Bender asked if the APC wanted to vote to approve the proposal with the understanding that the previously stated concerns are addressed. The motion was approved, there was one abstention.

5.0 Proposal for World Language Teaching: Spanish Graduate Certificate Proposal

Bender noted that two people are needed to review the proposal for the Spanish Graduate Certificate proposal. Gay and Bender volunteered to review the proposal and present their findings to the APC at the first fall semester meeting.

6.0 PIR - Barkley Center Renovation (Zeleny, Purdum)

Purdum reported that she and Zeleny reviewed the PIR proposal and agreed that the Barkley Center needs significant improvement. She questioned whether \$10 million will be enough to cover all of the needed renovations. Jones stated that the idea is to build within the available funding, and she acknowledged that perhaps not all of the proposed renovations will be viable. She noted that there has been discussion with the CB3 program to house the brain imaging equipment in that facility rather than in Barkley and these discussions are still ongoing, but if an agreement is not reached, this part of the plan will be put on hold. Purdum suggested that the information about the brain imaging equipment be included in the proposal. Jones stated that this would be done. Hays noted that she and Jones wanted to get input from the APC before continuing further with the PIR. Zeleny pointed out that the APC could give general approval for the plan and then obtain further details as the PIR is developed.

Zeleny reported that the idea is to coordinate the Barkley Center renovation with the renovation of the Ruth Staples Child Development Laboratory. This would enable some things such as landscaping to be done together. Jones noted that there has been discussion with the architects to see if there could be some common planning between the two facilities. Hay pointed out that the Barkley Center Renovation will probably move more quickly than the Ruth Staples renovation.

7.0 RCM Committee Update (Bloom and Clarke)

Bloom reported that the work of the RCM Committee is proceeding quickly and the Committee is working with the Huron Consulting Group who will assist us with the implementation of the incentive-based budget model which will be based on the advice and input from the campus. He stated that issues, such as how the tuition funds will be allocated particularly for those cross-listed courses, the cost of instruction, and cost of maintaining students are just some of the things that need to be considered. He reported that based on the analysis of our data, the Huron Group believes that 23% of tuition dollars would go to academic support and the rest to the college. He stated that the Associate Deans are advocating that the credits hours produced in cross-listed courses follow the instructor. He noted that the figures being used are based on standard IPED definitions. Clarke pointed out that the change to the budget model calls for a strong data collection system, which we currently do not have.

Bloom reported that another major issue introduced is about the use of State subsidy. He noted that Nebraska is non-specific in how the University uses State allocations and this will be an important issue which might require developing some principles. Hibberd noted that how non-revenue generating sources are counted needs to be respected. He stated that a large portion of the IANR fund is expected to go towards Outreach. Boehm stated that IANR has a complicated budget. He reported that \$91 million is earmarked for Extension, Ag Research, Nebraska Forest Service, and some other programs. He stated that there has been good meetings with Huron and they have been well informed about all of the nuances of IANR.

Bloom pointed out that it is still very early in the vetting process of the new budget model and there will be much more to report in the fall because the Committee plans on meeting over the summer to continue work. Clarke asked if the indirect costs recovery were raised at the recent Faculty Senate meeting. Bloom stated that it was and at this time the idea that was presented

was to have the F & A funds go to the college where it is then dispersed, but this has not been fully discussed in the RCM Committee meetings yet.

8.0 Chancellor Green

Green reported that the campus has been doing well this year, although there was a slight decrease in enrollment, but it was far less in comparison to other universities. He pointed out that the decline in international enrollment was where there was significant impact. He noted that we will be having our largest graduating class this May with 3,570 students graduating which means that we will need to enroll more students in the fall in order to keep our enrollment records up. He stated that he is cautiously optimistic that we will be able to accomplish this based on the current number of deposits that have been made.

Green reported that there have been increases across the board for research with the number of submission for research funding and contracts awarded. He stated that we hit a record high in the amount of research funding and believes that this number will continue to increase. He noted that an announcement will be made shortly of an \$11 million grant researching the use of opioids in rural communities.

Green pointed out that faculty members at UNL have received significant recognition with Professor Margaret Jacobs being named to the Academy of Arts and Sciences, Professor Kwame Dawes earning the Windham-Campbell Prize and being named to the Academy of American Poets, and Professor Angie Pannier receiving the Presidential Early Career Award for Scientists and Engineers. He noted that UNL faculty members received all but one University-wide award this year. He pointed out that our students are also receiving awards with ASUN President Emily Johnson being named the 17th Truman Scholar from UNL. He reported that six additional Fulbright Awards were given this year to UNL students and alumni. He stated that our soil judging team took third place in the nation at the National Collegiate Soils Contest, and our debate team finished fourth in the debate portion of the National Forensics Association national tournament. He pointed out that the speech and debate team is the oldest student activity group on campus having been active for 146 years. He stated that athletics continues to be successful with the men gymnastics' team placing third nationally, and the women's volleyball team competing in the final four for the past four years.

Green stated that work has begun on planning for the incentive-based budget model and he feels good about where the efforts are headed. He stated that the Service Delivery Initiative is seeking to make business functions more efficient and more accurate. He noted that the N150 is now being translated into a five-year strategic plan and the 2025 team is working on developing a draft of the plan which he hopes to share with the campus in the fall.

Green reported that with the hiring of Mark Button as Dean of CAS, Sherri Jones as Dean of CEHS, Marco Barker as VC of Diversity and Inclusion, Bill Nunez as VC of Business & Finance, Tiffany Heng-Moss as Dean of CASNR, and the Dean of Libraries search wrapping up we will have no interim leaders for the first time in three years.

Green stated that the university is waiting for the Legislature to finalize the budget, and it appears that the university will not have to deal with budget cuts. He noted that for the first time

in three years the university has not had to deal with a mid-year rescission. He stated that the Appropriations Committee has moved the salary increase up to 2.2% with the intent that the additional .2% will go towards increased faculty/staff salaries at UNL and UNMC. He noted that the additional funding will allow us to begin addressing some of the recommendations made by the Faculty Compensation Advisory Committee. He pointed out that the Appropriations Committee is also recommending adding \$1.8 million to the university's operational budget. He reported that the Appropriations Committee asked for the first time in five years what the university would do if there was more funding in the future.

Green reported that the university is carefully paying attention to the flood relief efforts and what it means for the state. He noted that there will be a search for a new President of the university which we will have to watch carefully.

Green stated that there will be a significant amount of construction occurring on campus for the next 3-4 years. He reported that construction projects include: the completion of the Johnny Carson Digital Media Center, the East Campus Union renovation, the construction of the women's gymnastics facility, demolition of Mabel Lee Hall, the beginning phase of renovating the Walter Scott Engineering building, and development of a renovation plan for the Lied Center. He stated that the Engineering project will have a second phase of construction and noted that we are far ahead with the fund raising efforts for this project which means it will move forward at least a year sooner than expected.

Green pointed out that it is critically important that we grow our enrollment because tuition is an important part of our budget. He stated that our growth and financial ability to move forward is heavily hinged on enrollment and we are working very hard to attract more students. Gay asked what some of the things are that is being done to increase our enrollment. Green reported that we are increasing our recruiting footprint in the Chicago, Minneapolis, Milwaukee, Dallas-Fort Worth area, and southern California. We have also elevated our attention to high schools in Nebraska. He noted that something we need to look at is the amount of tuition we remit. He pointed out that at many other institutions they receive some support from their state to help deal with the remissions, but we do not get support for it here.

9.0 Reports from the Executive Vice Chancellor, Vice Chancellor for IANR, Vice Chancellor for Research & Economic Development

Boehm reported that Plowman had asked him to let the APC know that the Dean search for the University Libraries was going well. He noted that the Service Delivery Initiative is continuing and the chairs of the committee working on the SDI will be reporting to the APC.

Boehm stated that at the promotion and tenure ceremony the Chancellor spoke about the flood recovery and the impacts of the devastating floods. He noted that Extension is playing a large role in coordinating the recovery efforts.

Boehm reported that the renovations on the East Campus Union are moving quickly and ground breaking for the gnotobiotic mouse facility is scheduled to occur in late summer/early fall. He stated that a Natural Resource District project to widen Dead Man's run will be occurring which

will help move the East Campus out of the 100 year flood plain. He noted that this project will more than likely begin in 2020 and be completed by 2022.

Boehm reported that the Northeast Educational Compact in Northeastern Nebraska is bringing together the K-12 schools, two Tribal Community Colleges, Wayne State, the University, and Curtis Technical to enhance student outcomes which would create higher economic stability. He stated that there has been significant discussion on how we do a better job of connecting with the communities. He noted that this could lead to educational contracts in Central and Western Nebraska.

Wilhelm noted that UNL continues to form partnerships, one of which is partnering with UNMC and other institutions to look at reducing antibiotic-resistant bacteria. He reported that Microsoft CEO Satya Nadella was recently on campus and we continue to have discussions with Microsoft to enhance our partnership with the company which could lead to those with an NU card receiving deep discounts for Microsoft products.

The meeting was adjourned at 4:33 p.m. The next meeting of the APC will be on Wednesday, September 11, 2019 at 3:00 in the City Campus Union, Chimney Rock Room. The minutes are respectfully submitted by Karen Griffin, Coordinator.